# **CORE COURSE IV - ORGANISATIONAL BEHAVIOUR**

**Objective**: To familiarize the students with the behavioral patterns in various context in an organisation and to develop insight into ones own self and the functioning of others.

#### **Contents:**-

#### Unit-1

Organisational behavior: nature - scope - significance - importance - classification. Organisational Goal - importance - individual goals - group goals. Individual behavior: Personality - learning - attitudes - perception - motivation - job satisfaction.

# Unit-2

Motivation - theories of motivation- frustration -conflict management - stress management.

Job satisfaction - theories - promoting job satisfaction - problems of absenteeism and employee turn over.

# Unit-3

Leadership - concepts - theories - functions - models - factors influencing leader ship role - essentials of leader - styles. Supervision - basic principles - styles of supervision - patterns of supervision - role of trust & conflicts.

# Unit-4

Decision making - process - types - influencing factors - management techniques. Division of labour – principles. Group in organisation – formal & informal groups – Group dunamics – Inter personal relationships.Team Building – importance.

#### Unit-5

Organisational dynamics and change - types - sources - change process - behavioral sciences approach to OD - power and politics - control - organisational effectiveness - organisational climate - organisational culture.

#### **References:**

Fred Luthans: Organisational behavior., McGraw Hills., New York.

Robuins S.P.: Organisational behavior., Eaglewood Cliffs., New Jersy, Prentice Hall Inc.

Koreman: Organisational Behaviour at Work - Organisational behaviour., McGraw Hill publishing Co.,

Stephan M. Mitchwell: Health Care Management - A text book in organisation theory George F.Wieland: Improving health care management, Organisational development and change.