



BHARATHIDASANUNIVERSITY TIRUCHIRAPPALLI-620024

B.A. PUBLIC ADMINISTRATION (UG)

**CHOICE BASED CREDIT SYSTEM–LEARNING OUTCOMES BASED CURRICULUM
FRAME WORK (CBCS - LOCF)**

(Applicable to the candidates admitted from the academic year 2026-2027 onwards)

Sem.	Part	Name of the Courses	Title of Course	Ins Hr	Cred its	Exa m.	Maximum Marks		
							Int.	Ext.	Total
I	I	Ability Enhancement Course – I (AEC - I)	Tamil I	6	3	3	30	70	100
	II	Ability Enhancement Course –II (AEC - II)	English I	6	3	3	30	70	100
	III	Core Course–1 (CC-1)	Introduction to Public Administration	4	4	3	30	70	100
		Core Course-2 (CC-2)	Principles of Organization	4	4	3	30	70	100
		Allied Course – 1 (AC - 1)	Outlines of Political Theory	3	3	3	30	70	100
		Allied Course – 2 (AC - 2)	Law, State and Government	3	3	3	30	70	100
	IV	Value Education	Value Education	2	2	3	30	70	100
		Interdisciplinary Course – 1 (IDC - 1) #	One Course from Outside Department	2	2	3	30	70	100
		Total		30	24				800
II	I	Ability Enhancement Course –III (AEC - III)	Tamil II	6	3	3	30	70	100
	II	Ability Enhancement Course –IV (AEC - IV)	English II	6	3	3	30	70	100
	III	Core Course–3 (CC-3)	Comparative Public Administration	4	4	3	30	70	100
		Core Course- 4(CC-4)	Indian Administration	4	4	3	30	70	100
		Allied Course – 3 (AC -3)	Introduction to Constitution of India	3	3	3	30	70	100
		Allied Course – 4 (AC -4)	Disaster Management	3	3	3	30	70	100
		Skill Enhancement Course -1 (SEC-1) ##	Naan Mudhalvan Course	2	2	3	30	70	100
		Interdisciplinary Course – 2 (IDC - 2) #	One Course from Outside Department	2	2	3	30	70	100
		Total		30	24				800

III	I	Ability Enhancement Course –V(AEC - V)	Tamil III	6	3	3	30	70	100
	II	Ability Enhancement Course –VI (AEC - VI)	English III	6	3	3	30	70	100
	III	Core Course–5(CC-5)	Administrative Thinkers – I	4	4	3	30	70	100
		Core Course- 6 (CC-6)	Public Financial Administration	4	4	3	30	70	100
		Allied Course – 5 (AC - 5)	Social Policies and Administration in Tamil Nadu	3	3	3	30	70	100
		Allied Course – 6 (AC - 6)	Public Relations	3	3	3	30	70	100
	IV	Skill Enhancement Course- 2 (SEC- 2) ##	Naan Mudhalvan Course	2	2	3	30	70	100
		Interdisciplinary Course – 3 (IDC - 3) \$\$	One Course from Outside Department	2	2	3	30	70	100
		Health & Wellness @	Health And Wellness	--	1	--			100
			Total	30	25				900
IV	I	Ability Enhancement Course –VII (AEC - VII)	Tamil IV	6	3	3	30	70	100
	II	Ability Enhancement Course –VIII (AEC - VIII)	English IV	6	3	3	30	70	100
	III	Core Course--7(CC-7)	Administrative Thinkers – II	4	4	3	30	70	100
		Core Course-8(CC-8)	Police Administration	4	4	3	30	70	100
		Allied Course – 7 (AC - 7)	Institutions of Governance in India	3	3	3	30	70	100
		Allied Course – 8 (AC - 8)	Civil Services In India	3	3	3	30	70	100
	IV	Skill Enhancement Course -3 (SEC- 3)##	Naan Mudhalvan Course	2	2	3	30	70	100
		Interdisciplinary Course – 4 (IDC - 4) \$\$	One Course from Outside Department	2	2	3	30	70	100
		Total		30	24				800
	Summer Internship / Industrial Activity during the Summer Vacation after II Year								

V	III	Core Course-9(CC-9)	Organizational Behaviour	5	4	3	30	70	100
		Core Course--10(CC-10)	Development Administration In India	4	4	3	30	70	100
		Core Course-11(CC-11)	Rural Local Government and Administration	5	4	3	30	70	100
		Core Course-12(CC-12)	Public Policy and Development	5	4	3	30	70	100
		Core Course-13(CC-13)	Basics of Research	5	4	3	30	70	100
	IV	Skill Enhancement Course -4 (SEC-4) ##	Public Personnel Administrtaiion	2	2	3	30	70	100
		Skill Enhancement Course -5 (SEC-5) ##	Naan Mudhalvan Course	2	2	3	30	70	100
		Healthcare Administration in India	Healthcare Administration in India	2	2	3	30	70	100
		Summer Internship / Industrial Activity@@	(with Viva-Voce)	--	2	--	20	80	100
	Total			30	28				900
VI	III	CoreCourse-14(CC-14)	Issues In Public Administration	5	4	3	30	70	100
		Core Course15(CC-15)	Introduction to Tourism Administration	5	4	3	30	70	100
		Core Course16(CC-16)	Human Resource Management (HRM)	5	4	3	30	70	100
		Core Project Work - 17(CPW-17) @@	Project (with viva voce)	5	3	4	20	80	100
	IV	Value Added Course	General Studies for Competitive Examinations	2	2	3	30	70	100
		Skill Enhancement Course- 6 (SEC-6) ##	Journalism And Mass Media	2	2	3	30	70	100
		Skill Enhancement Course- 7 (SEC-7) ##	Naan Mudhalvan Course	2	2	3	30	70	100
		Environmental Science	Environmental Science	2	2	3	30	70	100
		Gender Studies	Gender Studies	2	1	3	30	70	100
		Extension Activities *		--	1	--	--	--	--
	Total			30	25				900
	Grand Total			180	150				5100

SKILL ENHANCEMENT COURSE			
Sl. No.	Title of Courses	Sl. No.	MANDATORY Naan Mudhalvan Course ##
1.	Naan Mudhalvan Course	1.	2 nd Semester:
2.			
3.	Naan Mudhalvan Course	2.	3 rd Semester:
4.			
5.	Naan Mudhalvan Course	3.	4 th Semester:
6.			
7.	Naan Mudhalvan Course	4.	5 th Semester:
	--	5.	6 th Semester:

INTERDISCIPLINARY COURSE (IDC) FOR WHO HAVE OPT TAMIL AS PART – I (for other Department Students Only)	
1 st Semester	NGO Management
2 nd Semester	Public Enterprises
3 rd Semester	Human Rights
4 th Semester	Government and Administration in Tamil Nadu

INTERDISCIPLINARY COURSE (IDC) # FOR WHO HAVE NOT OPT TAMIL AS PART - I		
Those who have studied Tamil up to 10 th +2 but opt for other languages in degree	1 st Semester	Special Tamil - I
	2 nd Semester	Special Tamil - II
Those who have not studied Tamil in school level	1 st Semester	Basic Tamil - I
	2 nd Semester	Basic Tamil – II
Those students who opt for either special Tamil (or) Basic Tamil as IDCs, have to choose 2 more IDCs courses in their 3 rd and 4 th Semester from Outside his / her department.		

INTER DISCIPLINARY COURSE (IDC) \$\$ FOR NCC CADETS ONLY	
NCC Course is a Compulsory Course for the NCC Cadets in the 3 rd Semester:	NCC Course is a Compulsory Course for the NCC Cadets in the 4 th Semester:
Introduction to NCC (Existing Syllabus)	1. Special Subject Army (or) 2. Special Subject Navy (or) 3. Special Subject Air force
Those students who opt for NCC Course as IDCs, have to choose 2 more IDCs courses in their 1 st and 2 nd Semester from Outside his / her department.	

**SUMMARY OF CURRICULUM STRUCTURE OF UG PROGRAMMES -
ARTS/HUMANITIES**

Sl. No.	Part	Types of the Courses	No .of Courses	Credits for Each Course	Total Credits	Marks
1.	I	Ability Enhancement Course	4	3	12	400
2.	II	Ability Enhancement Course	4	3	12	400
3.	III	Core Courses	16	4	64	1600
4.		Minor Course (MC)	8	3	24	800
5.		Core Project Work (CPW)	1	3	3	100
6.	IV	Skill Enhancement Courses (SEC)	7	2	14	700
7.		Interdisciplinary Course (IDC)	4	2	8	400
8.		Value Education	1	2	02	100
9.		Health and Wellness	1	1	01	100
10.		Introduction to Disaster Management	1	2	2	100
11.		Summer Internship/ Industrial Activity	1	1	02	100
12.		Value Added Course	1	2	02	100
13.		Environmental Studies	1	2	02	100
14.		Gender Studies	1	1	01	100
15.		Extension Activities (NCC/NSS/SPORTS/ANTI DRUG CELL/YRC& Any Other Activities	--	1	01	--
	Total		51		150	5100

\$	For those who have studied Tamil up to 10 th +2 (Regular stream)															
+	Syllabus for other Languages should be on par with Tamil at degree level															
#	Those who have studied Tamil up to 10 th +2 but opt for other languages in degree level under Part –I should study special Tamil and those who have not studied Tamil in the school level should study Basic Tamil in Part– IV under the Ability Enhancement Course.															
##	Naan Mudhalvan Scheme: As per the Naan Mudhalvan Scheme instructions 5 courses from 2 nd to 6 th semester should be studied under Skill Enhancement Course.															
\$\$	NCC Course is one of the Choices in the Ability Enhancement Course. Only the NCC Cadets are eligible to choose this course. However, NCC Course is a Compulsory Course for the NCC Cadets.															
@	Health and Wellness: Assessments: • Use self-reflective worksheets to assess their understanding • submit the worksheets to internal audit / external audit • Every student’s activity report should be documented and the same have to be assessed by the Physical Director with Mentor. The evaluation should be for 100 marks. No examination is required. Scheme of Evaluation: <table><tr><th>Part</th><th>Description</th><th>Marks</th></tr><tr><td>A</td><td>Report</td><td>40</td></tr><tr><td>B</td><td>Attendance</td><td>20</td></tr><tr><td>C</td><td>Activities (Observation During Practice)</td><td>40</td></tr><tr><td colspan="2">Total</td><td>100</td></tr></table>	Part	Description	Marks	A	Report	40	B	Attendance	20	C	Activities (Observation During Practice)	40	Total		100
Part	Description	Marks														
A	Report	40														
B	Attendance	20														
C	Activities (Observation During Practice)	40														
Total		100														
@@	Summer Internship / Industrial Activity Summer Internship will be carried out during the summer vacation after the second year. Viva Voce will be conducted by the college and Marks shall be sent to the University and the same will be included in the 5th semester Mark Statement. Summer Internship / Industrial Activity & Project Scheme of Evaluation: <table><tr><th>Description</th><th>Marks</th></tr><tr><td>Report</td><td>80</td></tr><tr><td>Viva-Voce</td><td>20</td></tr><tr><td>Total</td><td>100</td></tr></table>	Description	Marks	Report	80	Viva-Voce	20	Total	100							
Description	Marks															
Report	80															
Viva-Voce	20															
Total	100															
*	Extension Activities shall be outside instruction hours.															

FIRST YEAR	CORE COURSE – I	SEMESTER : I
CODE	INTRODUCTION TO PUBLIC ADMINISTRATION (THEORY)	CREDITS:4

Course Objectives

- To introduce students to the meaning, nature, scope, and evolution of Public Administration as an academic discipline.
- To familiarize students with major approaches, theories, concepts, and developments in Public Administration.
- To provide knowledge of key branches of Public Administration such as organization theory, personnel administration, financial administration, local governance, and public policy.
- To develop an understanding of Administrative Law, delegated legislation, natural justice, and the rule of law.
- To examine citizen-centric governance, public grievance redressal mechanisms, Right to Information, and people's participation in administration.

Unit - I: Introduction

Meaning, Nature, Scope and Importance of Public Administration - Approaches to Public Administration - Relationship with other Social Sciences.

Unit - II: Evolution of Public Administration

Evolution of Public Administration as a Discipline - Comparative Public Administration - Development Administration - New Public Administration - New Public Management.

Unit - III: Branches of Public Administration

Legislature – Executive - Judiciary - Local Government – State vs. Market Debate

Unit - IV: Administrative Law

Meaning Nature, Scope and Importance of Administrative Law – Reasons for the Growth of Administrative Law - Delegated Legislation – Principles of Natural Justice –Judicial Review - Rule of Law.

Unit - V: Public Grievances Redressal

Meaning of Public Grievances - Redressal Mechanisms in India - Citizen and Administration – Citizens Charter - People's Participation - Right to Information.

Unit - VI: Current Contours in Public Administration

Good Governance; E-Governance and Digital Administration; Citizen-Centric Governance; Public Service Delivery Reforms; Artificial Intelligence in Governance; Future Trends in Public Administration.

Course Outcomes

- CO: 1 Explain the concepts, nature, scope, significance, and evolution of Public Administration.
- CO: 2 Analyze approaches, theories, and contemporary developments in Public Administration.
- CO: 3 Evaluate the structure and functioning of major branches of Public Administration.
- CO: 4 Interpret the principles of Administrative Law and governance mechanisms.
- CO: 5 Assess public grievance redressal systems, citizen participation, and RTI mechanisms.
- CO: 6 Critically evaluate contemporary governance reforms and emerging administrative challenges.

Recommended Books

1. Bhattacharya, Mohit. Public Administration. 30th ed., The World Press, 2024.
2. Sharma, M. P., and B. L. Sadana. Public Administration: Theory and Practice. Kitab Mahal, 2024.
3. Avasthi, A., and S. R. Maheshwari. Principles of Public Administration. Lakshmi Narain Agarwal, 2023.
4. Maheshwari, S. R. Indian Administration. Orient Blackswan, 2024.
5. Rosenbloom, David H., et al. Public Administration: Understanding Management, Politics, and Law in the Public Sector. Routledge, 2024.
6. Denhardt, Robert B., et al. Public Administration: An Action Orientation. Cengage, 2023.
7. Nigro, Felix A., and Lloyd G. Nigro. Modern Public Administration. Harper Collins, 2023 ed.
8. Henry, Nicholas. Public Administration and Public Affairs. Routledge, 2024.
9. Stillman, Richard J. Public Administration: Concepts and Cases. Cengage, 2023.
10. Farazmand, Ali. Global Encyclopedia of Public Administration, Public Policy, and Governance. Springer, 2024.

Reference Books

1. Bhattacharya, Mohit. New Horizons of Public Administration. Jawahar Publishers, 2020.
2. Massey, I. P. Administrative Law. 11th ed., Eastern Book Company, 2023.
3. Avasthi, A., and S. R. Maheshwari. Public Personnel Administration. Lakshmi Narain Agarwal, 2019.
4. Arora, Ramesh K., and Rajni Goyal. Indian Public Administration. New Age International, 2018.
5. Jain, R. B. Public Administration in India. Sage Publications, 2023.

E-Books / Digital Resources

1. NITI Aayog. India SDG Index 2025. Government of India Digital Publications, 2025.
2. United Nations. World Public Sector Report 2025. UN Digital Library, 2025.
3. OECD. Government at a Glance 2025. OECD iLibrary, 2025.
4. World Bank. Digital Governance and Public Service Delivery Report. World Bank Open Knowledge Repository, 2024.
5. UNDP. Governance for Sustainable Development. UNDP Digital Publications, 2024.

Course Outcome – Unit Mapping

COs	U1	U2	U3	U4	U5	U6
CO1	3	2	1	1	1	1
CO2	2	3	1	1	1	2
CO3	1	2	3	1	1	2
CO4	1	1	1	3	2	2
CO5	1	1	1	2	3	2
CO6	1	2	2	1	2	3

FIRST YEAR	CORE COURSE – II PRINCIPLES OF ORGANIZATION	SEMESTER : I
CODE	(THEORY)	CREDITS:4

Course Objectives

- Understand the principles and theories of organization.
- Examine organizational structure and design.
- Analyze authority, delegation and coordination mechanisms.
- Evaluate organizational effectiveness and management practices.
- Assess contemporary organizational trends and challenges.

Unit - I – Foundations of Organization

Meaning, nature, scope and importance of organization – Types of Organization: Formal, Informal – Approaches to Organization.

Unit - II – Organizational Structure and Design

Line agencies – Staff agencies - Auxiliary agencies.

Unit - III – Principles of Organization

Hierarchy - Centralization - Decentralization – Unity of Command- Span of control.

Unit - IV – Coordination and Communication

Coordination - Communication – Supervision - Leadership – Decision Making

Unit - V – Organizational Effectiveness

Organizational effectiveness – efficiency - Performance - Innovation - Change management.

Unit - VI – Current Contours in Organization

Digital organizations – AI enabled management - Sustainability - Future of work - Organizational resilience.

Course Outcomes

- CO: 1 Explain the principles and theories of organization.
- CO: 2 Analyze organizational structures and design.
- CO: 3 Apply concepts of authority, delegation and accountability.
- CO: 4 Evaluate coordination and communication processes.
- CO: 5 Assess organizational effectiveness and change strategies.
- CO: 6 Examine contemporary developments in organizational management.

Recommended Text Books

1. Koontz, Harold, and Heinz Weihrich. Essentials of Management. 12th ed., McGraw-Hill, 2023.
2. Gupta, C. B. Management Theory and Practice. Sultan Chand, 2024.
3. Aswathappa, K. Organizational Behaviour and Management. Himalaya Publishing House, 2023.
4. Stoner, James A. F., et al. Management. Pearson, 2022.
5. Robbins, Stephen P., and Mary Coulter. Management. 16th ed., Pearson, 2024.
6. Daft, Richard L. Management. 15th ed., Cengage, 2024.
7. Tripathi, P. C., and P. N. Reddy. Principles of Management. McGraw-Hill, 2023.
8. Prasad, L. M. Principles and Practice of Management. Sultan Chand, 2024.
9. George, Claude S. The History of Management Thought. Pearson, 2022.
10. Bateman, Thomas S., and Robert Konopaske. Management. McGraw-Hill, 2023.

Reference Books

1. Drucker, Peter F. The Practice of Management. Harper Business, 2021.
2. Mintzberg, Henry. Managing. Berrett-Koehler, 2023.
3. Barnard, Chester I. The Functions of the Executive. Harvard University Press, 2022.
4. Simon, Herbert A. Administrative Behavior. 4th ed., Free Press, 2020.
5. Jones, Gareth R. Organizational Theory, Design and Change. Pearson, 2023.

E-Books

1. Robbins, Stephen P., and Mary Coulter. Management. Pearson eText, 2024.
2. Daft, Richard L. Management. Cengage eBook, 2024.
3. Jones, Gareth R. Organizational Theory, Design and Change. Pearson eBook, 2023.
4. Koontz, Harold, and Heinz Weihrich. Essentials of Management. McGraw-Hill eBook, 2023.
5. Prasad, L. M. Principles and Practice of Management. eBook Edition, Sultan Chand, 2024.

Course Outcome Mapping

CO	Mapped Unit	Level
CO1	Unit 1	3
CO2	Unit 2	3
CO3	Unit 3	3
CO4	Unit 4	3
CO5	Unit 5	3
CO6	Unit 6	3

FIRST YEAR	ALLIED COURSE – I OUTLINES OF POLITICAL THEORY	SEMESTER : I
CODE	(THEORY)	CREDITS : 3

Course Objectives

- To introduce the history, approaches and contemporary trends in Political Theory.
- To explain the basic concepts and nuances of Political Theory.
- To analyse ideas and practices related to democracy and governance.
- To understand the significance of political systems around the world.
- To develop critical thinking on political institutions and processes.

Unit I: Introduction

Meaning, Nature and Scope of Political Science – State - Elements of State - Functions of State.

Unit II: Theories on the Origin of State

Divine Theory - Force Theory - Patriarchal Theory- Matriarchal Theory- Social Contract Theory.

Unit III: Sovereignty

Meaning - Characteristics and Kinds of Sovereignty- Monistic and Pluralistic Theories- Austin's Theory of Sovereignty- Law- Kinds and Sources of Law- Law and Morality.

Unit IV: Democracy

Forms and Classification of Government- Unitary and Federal- Parliamentary and Presidential Forms- Constitution- Types and Characteristics of Constitutions- Theory of Separation of Powers.

Unit V: Liberty

Liberty- Types and Safeguards of Liberty- Equality- Types of Equality- Public Opinion- Political Parties- Pressure Groups - Elections- Adult Franchise- Citizenship- Fundamental Rights- Human Rights.

Unit VI: Current Contours

Contemporary Political Theory; Globalization and the State; Multiculturalism; Feminist Political Theory; Environmental Politics; Digital Democracy.

Course Outcomes

- CO: 1 Understand the basic concepts and foundations of Political Theory.
- CO: 2 Explain major theories regarding the origin and nature of the State.
- CO: 3 Analyse the concept of sovereignty, law and political authority.
- CO: 4 Evaluate different forms of government and democratic institutions.
- CO: 5 Assess concepts of liberty, equality, rights and citizenship.
- CO: 6 Critically examine contemporary debates and emerging trends in Political Theory.

Recommended Books

1. Heywood, Andrew. Political Theory: An Introduction. 5th ed., Red Globe Press, 2023.
2. Bhargava, Rajeev, and Ashok Acharya. Political Theory: An Introduction. Pearson, 2024.
3. Johari, J. C. Principles of Modern Political Science. Sterling Publishers, 2023.
4. Kapoor, A. C. Principles of Political Science. S. Chand, 2022.
5. Mahajan, V. D. Political Theory. S. Chand, 2023.
6. Gauba, O. P. An Introduction to Political Theory. Mayur Books, 2022.
7. Ramaswamy, Sushila. Political Theory: Ideas and Concepts. PHI Learning, 2022.
8. Goodin, Robert E. The Oxford Handbook of Political Science. Oxford UP, 2023.
9. Dryzek, John S., et al. The Oxford Handbook of Political Theory. Oxford UP, 2023.
10. Swift, Adam. Political Philosophy: A Beginners' Guide for Students and Politicians. Polity Press, 2022.

Reference Books

1. Christiano, Thomas. "Democracy." Issues in Political Theory, Oxford University Press, 2008.
2. Heywood, Andrew. Political Theory. 3rd ed., Palgrave Macmillan, 2014.
3. Mahajan, V. D. Political Theory. S. Chand, 2012.
4. Kapoor, A. C. Principles of Political Science. S. Chand, 2012.
5. Ramaswamy, Sushila. Political Theory: Ideas and Concepts. PHI Learning, 2014.

E-Books / Digital Resources (MLA Style)

1. Stanford Encyclopedia of Philosophy. Political Philosophy. Stanford University, 2025. eBook.
2. Internet Encyclopedia of Philosophy. Political Theory. IEP, 2025. eBook.
3. United Nations. Human Development Report 2025. UN Publications, 2025. eBook.
4. Oxford Reference Online. Political Theory Collection. Oxford University Press, 2025. eBook.
5. World Bank. Governance and Development Report 2025. World Bank Publications, 2025. eBook.

CO–PO Mapping

CO/PO	PO1	PO2	PO3	PO4	PO5	PO6
CO1	3	2	2	2	2	2
CO2	3	3	2	2	2	2
CO3	3	3	3	2	2	2
CO4	3	3	3	3	2	2
CO5	3	3	3	3	3	2
CO6	3	3	3	3	3	3

FIRST YEAR	ALLIED COURSE – II LAW, STATE AND GOVERNMENT	SEMESTER : I
CODE	(THEORY)	CREDITS:3

Course Objectives

- To introduce students to the concepts, nature, and significance of law, state, and government.
- To familiarize students with the origin, evolution, and theories of the state.
- To develop an understanding of constitutional government and the rule of law.
- To examine the structure and functions of the organs of government.
- To provide knowledge of the relationship between law, rights, duties, and governance.

Unit - I: Introduction

Meaning and Nature of Law- Sources and Classification of Law- Law and Society- Relationship between Law and Government - State and Government- Importance of Law in Modern Society.

Unit - II: Theories of State and Sovereignty

Theories of State - Concept of Sovereignty - Internal and External Sovereignty - Legal and Political Sovereignty.

Unit - III: Constitutional Government and Rule of Law

Constitution- Rule of Law- Separation of Powers- Checks and Balances- Parliamentary and Presidential Systems - Federal and Unitary Governments- Salient Features of the Indian Constitution.

Unit - IV: Organs of Government

Legislature- Executive- Judiciary- Judicial Review- Judicial Activism- Independence of Judiciary- Relationship among Legislature, Executive and Judiciary- Accountability in Government.

Unit - V: Law, Rights and Governance

Fundamental Rights and Duties - Human Rights and Social Justice - Directive Principles of State Policy- Law and Social Change.

Unit - VI: Current Contours in Law, State and Government

Cyber Law and Data Protection; Artificial Intelligence and Governance; Judicial Reforms; Electoral Reforms; Emerging Challenges in Democratic Governance.

Course Outcomes

- CO: 1 Explain the meaning, nature, and importance of law, state, and government.
- CO: 2 Analyze the origin, evolution, and theories of the state and sovereignty.
- CO: 3 Evaluate the principles of constitutionalism, rule of law, and democratic governance.
- CO: 4 Assess the structure and functions of the legislature, executive, and judiciary.
- CO: 5 Examine the role of law in protecting rights and maintaining social order.
- CO: 6 Critically evaluate contemporary legal and governance challenges in the digital era.

Recommended Books

1. Basu, D. D. Introduction to the Constitution of India. 27th ed., LexisNexis, 2024.
2. Gauba, O. P. Political Theory: An Introduction. 8th ed., Mayur Books, 2024.
3. Heywood, Andrew. Political Theory: An Introduction. 6th ed., Bloomsbury Academic, 2024.
4. Jain, M. P. Indian Constitutional Law. 10th ed., LexisNexis, 2024.
5. Fadia, B. L. Indian Government and Politics. 19th ed., Sahitya Bhawan, 2024.
6. Massey, I. P. Administrative Law. 11th ed., Eastern Book Company, 2024.
7. Agarwal, H. O. Human Rights. 23rd ed., Central Law Publications, 2024.
8. Austin, Granville. The Indian Constitution: Cornerstone of a Nation. Oxford UP, 2023 ed.
9. Shukla, V. N. Constitution of India. Eastern Book Company, 2024.
10. Kapur, Devesh, and Pratap Bhanu Mehta. Rethinking Public Institutions in India. Oxford UP, 2023.

Reference Books

1. Appadorai, A. The Substance of Politics. Oxford University Press, 2001.
2. Kapoor, A. C. Principles of Political Science. S. Chand Publishing, 2020.
3. Sharma, M. P., and B. L. Sadana. Public Administration: Theory and Practice. Kitab Mahal, 2021.
4. Laski, Harold J. A Grammar of Politics. George Allen and Unwin, 1918 ed.
5. Johari, J. C. Contemporary Political Theory. Sterling Publishers, 2019.

E-Books / Digital Resources

1. United Nations. Human Rights Report 2025. UN Digital Library, 2025.
2. OECD. Government at a Glance 2025. OECD iLibrary, 2025.
3. World Bank. Governance and the Law Report. World Bank Open Knowledge Repository, 2024.
4. NITI Aayog. India Governance Report 2025. Government of India Digital Publications, 2025.
5. International IDEA. Global State of Democracy Report 2025. IDEA Digital Publications, 2025.

Course Outcome – Unit Mapping

COs	U1	U2	U3	U4	U5	U6
CO1	3	2	1	1	1	1
CO2	2	3	1	1	1	2
CO3	1	2	3	1	1	2
CO4	1	1	2	3	1	2
CO5	1	1	1	2	3	2
CO6	1	2	2	1	2	3

FIRST YEAR	IDC COURSE – I NGO MANAGEMENT	SEMESTER : I
CODE	(THEORY)	CREDITS:2

Objectives

- To study the meaning, nature and importance of NGOs.
- To understand society, trust and Foreign Contribution Regulation Act (FCRA).
- To examine NGOs in local and global contexts.
- To analyze government control and regulation of NGOs.
- To understand the role of NGOs in development and environmental management.

UNIT - I – Introduction

Meaning, Nature and Importance of NGO - Types of NGOs- Voluntary Action and Civil Society- Civil Society Movements in India.

UNIT - II – Legal aspects of NGOs

Society and Trust- Foreign Contribution Regulation Act (FCRA) - Members' Responsibilities and Liabilities- Registration and Management of NGOs.

UNIT- III – Resource Mobilization

Human Resource Training- Social Networking- Community Initiatives- NGOs in Local and Global Context.

UNIT - IV – NGOs and Development

Role of NGOs in Human Development, Health, Education and Employment Generation - Social and Economic Empowerment - Women Empowerment.

UNIT - V – NGOs and Social Engineering

NGOs and Media- Government Control over NGOs - NGOs and Public Affairs.

UNIT - VI – Current Contours

Digital Transformation in NGOs; Sustainable Development Goals (SDGs); CSR Partnerships; Social Entrepreneurship; Emerging Trends in Non-Profit Management.

Course Outcomes

- CO: 1 Understand the importance and functions of NGOs.
- CO: 2 Analyze the legal framework governing NGOs.
- CO: 3 Apply resource mobilization and human resource management techniques.
- CO: 4 Evaluate the role of NGOs in development and empowerment.
- CO: 5 Assess environmental and public affairs initiatives of NGOs.
- CO: 6 Examine contemporary trends and challenges in NGO management.

Recommended Books

1. Edwards, Michael, and David Hulme, eds. Non-Governmental Organizations: Performance and Accountability. Earthscan, 2016.
2. Lewis, David, and Nazneen Kanji. Non-Governmental Organizations and Development. Routledge, 2017.
3. Pandey, Devendra Prasad. Development and Management of NGOs. Adhyayan Publishers, 2019.
4. Singh, Ravi Shankar Kumar. Role of NGOs in Socio-Economic Development. Abhijeet Publications, 2016.
5. Fowler, Alan, and Chiku Malunga. NGO Management: The Earthscan Companion. Routledge, 2021 edition.
6. Lewis, David. NGO Management and Development. Routledge, 2022 edition.
7. Worth, Michael J. Nonprofit Management: Principles and Practice. Sage, 2023.
8. Anheier, Helmut K. Nonprofit Organizations: Theory, Management and Policy. Routledge, 2021.
9. Brinckerhoff, Peter C. Mission-Based Management. Wiley, 2020.
10. Renz, David O. The Jossey-Bass Handbook of Nonprofit Leadership and Management. Wiley, 2024.

Reference Books

1. Edwards, Michael, and David Hulme, eds. Non-Governmental Organizations: Performance and Accountability. Earthscan, 2016.
2. Lewis, David, and Nazneen Kanji. Non-Governmental Organizations and Development. Routledge, 2017.
3. Pandey, Devendra Prasad. Development and Management of NGOs. Adhyayan Publishers, 2019.
4. Fowler, Alan, and Chiku Malunga. NGO Management: The Earthscan Companion. Earthscan, 2010.
5. Worth, Michael J. Nonprofit Management: Principles and Practice. Sage Publications, 2008.

E-Books

1. United Nations. Handbook on Non-Governmental Organizations. UN Digital Library, 2023.
2. World Bank. Civil Society and Development. World Bank Open Knowledge Repository, 2024.
3. UNDP. Strengthening Civil Society Organizations. UNDP eBook, 2023.
4. OECD. Development Co-operation and Civil Society Organizations. OECD Publishing, 2023.
5. NITI Aayog. NGO Darpan and Civil Society Engagement. Government of India Digital Publication, 2024.

CO–PO Mapping

CO	PO1	PO2	PO3
CO1	3	2	3
CO2	3	2	3
CO3	3	2	3
CO4	3	2	3
CO5	3	2	3
CO6	3	2	3

FIRST YEAR	CORE COURSE – III	SEMESTER : I
CODE	COMPARATIVE PUBLIC ADMINISTRATION (THEORY)	CREDITS:4

Course Objectives

- To increase awareness about Comparative Public Administration (CPA).
- To inculcate knowledge of administrative systems of various countries.
- To understand major theories and approaches in CPA.
- To analyze the transformation and contemporary developments in CPA.
- To compare administrative systems and governance models across nations.

Unit - I: Introduction

Meaning, Nature, Scope and Significance of Comparative Public Administration- Approaches to the Study of CPA – Evolution of CPA - Emerging Trends and Challenges of CPA.

Unit - II: Study of Institutions

Comparative Study of Administrative Systems in the UK, USA, France

Unit - III: Study of Judiciary

Comparative Study of Judicial Systems in the UK, USA and France.

Unit - IV: Study of Civil Services

Comparative Study of Civil Services in the UK, USA and France.

Unit - V : Study of Local Government

Comparative Study of Local Government Institutions in the UK, USA and France.

Unit - VI: Current Contours in Comparative Public Administration

Comparative Governance Reforms; Global Administrative Trends and Challenges.

Course Outcomes

- CO: 1 Understand the concepts, scope and significance of Comparative Public Administration.
- CO: 2 Analyze major theories and approaches in CPA, including Riggsian models.
- CO: 3 Compare administrative institutions and civil service systems across countries.
- CO: 4 Evaluate judicial and local government structures in comparative perspective.
- CO: 5 Assess citizen-administration relations and grievance redressal mechanisms.
- CO: 6 Examine contemporary governance reforms and emerging global administrative trends.

Recommended Books

1. Arora, Ramesh K. Comparative Public Administration. New Age International, 2021.
2. Dahiya, Sewa Singh, and Ravindra Singh. Comparative Public Administration. Sterling Publishers, 2022.
3. Mahajan, Anupama Puri. Comparative Public Administration. Sage Publications, 2022.
4. Chandler, J. A. Comparative Public Administration. Routledge, 2021.
5. Laxmikanth, M. Public Administration. McGraw Hill Education, 2025.
6. Farazm and, Ali. Global Encyclopedia of Public Administration, Public Policy, and Governance. Springer, 2024.
7. Peters, B. Guy. Institutional Theory in Political Science. Edward Elgar, 2023.

8. Pollitt, Christopher, and Geert Bouckaert. Public Management Reform. Oxford University Press, 2022.
9. Pierre, Jon, and B. Guy Peters. Governance, Politics and the State. Palgrave Macmillan, 2021.
10. Rosenbloom, David H., et al. Public Administration: Understanding Management, Politics and Law in the Public Sector. McGraw-Hill, 2023.

Reference Books

1. Chaturvedi, T. N. Comparative Public Administration. Indian Institute of Public Administration, 2018.
2. Riggs, Fred W. Administration in Developing Countries: The Theory of Prismatic Society. Houghton Mifflin.
3. Heady, Ferrel. Public Administration: A Comparative Perspective. CRC Press.
4. Dwivedi, O. P., and Keith Henderson. Public Administration in World Perspective. Iowa State University Press.
5. Nigro, Felix A., and Lloyd G. Nigro. Modern Public Administration. Harper Collins.

E-Books / Digital Resources

1. OECD. Government at a Glance 2025. OECD iLibrary, 2025.
2. United Nations. World Public Sector Report. UN Digital Library, 2024.
3. World Bank. Governance Indicators and Public Sector Reports. World Bank e-Library, 2025.
4. UNDP. Human Development Report 2024. UNDP Digital Library, 2024.
5. European Commission. Public Administration and Governance Resources. EU Digital Repository, 2025.

CO–PO Mapping Matrix

CO/PO	PO1	PO2	PO3	PO4	PO5	PO6
CO1	3	3	3	3	2	2
CO2	3	3	3	3	2	2
CO3	3	3	3	3	2	2
CO4	3	3	3	3	2	2
CO5	3	3	3	3	2	2
CO6	3	3	3	3	2	2

FIRST YEAR	CORE COURSE – IV INDIAN ADMINISTRATION	SEMESTER : I
CODE	(THEORY)	CREDITS:4

Course Objectives

- Understand evolution of Indian Administration.
- Study Union, State and District Administration.
- Understand personnel and financial administration.
- Examine accountability institutions.
- Analyze reforms and governance.
- Prepare for UPSC-oriented administration topics.

Unit: I -Introduction

Evolution: Ancient Indian Administration, Gupta period, Mughal period and British Period - Constitutional framework - Constitutional bodies.

Unit II Union Administration

Union Administration: President, Prime Minister, Cabinet, Secretariat, Ministries.

Unit III State Administration

State Administration: Governor, Chief Minister, Secretariat, Collector, Local Administration.

Unit IV Constitutional Bodies

Union Public Service Commission- Comptroller and Auditor General- Finance Commission- NITI Aayog.

Unit V Non - Constitutional Bodies

Right to Information Act (RTI), Lokpal, Central Vigilance Commission, National Human Rights Commission.

Unit VI – Current Contours

Mission Karmayogi, AI, Digital India, SDGs, Data Governance, Ethics.

Course Outcomes

- CO: 1 Demonstrate competency in Unit 1.
- CO: 2 Demonstrate competency in Unit 2.
- CO: 3 Demonstrate competency in Unit 3.
- CO: 4 Demonstrate competency in Unit 4.
- CO: 5 Demonstrate competency in Unit 5.
- CO: 6 Demonstrate competency in Unit 6.

Recommended Books (MLA)

1. Fadia & Fadia. Indian Administration. Sahitya Bhawan, 2023.
2. Maheshwari, S. R. Indian Administration. Orient Black Swan, 2022.
3. Laxmikanth, M. Indian Polity. McGraw Hill, 2025.
4. Laxmikanth, M. Governance in India. McGraw Hill, 2023.
5. Bhattacharya, Mohit. New Horizons of Public Administration. 2023.
6. Avasthi & Maheshwari. Public Administration. 2022.
7. Arora & Goyal. Indian Public Administration. 2021.
8. Basu, D. D. Introduction to the Constitution of India. 2024.
9. Rosenbloom et al. Public Administration. 2022.
10. Second ARC Reports. Government of India.

Reference Books

1. Nigro & Nigro. Modern Public Administration.
2. Sharma & Sadana. Public Administration in Theory and Practice.
3. Denhardt et al. Public Administration.
4. Jain. Public Administration in India.
5. Appleby. Public Administration in India.

E-Resources

1. <https://upsc.gov.in>
2. <https://darp.gov.in>
3. <https://cag.gov.in>
4. <https://niti.gov.in>
5. <https://india.gov.in>

CO Mapping

CO	PO1	PO2	PO3	PO4	PO5	PO6
CO1	3	3	3	3	3	3
CO2	3	3	3	3	3	3
CO3	3	3	3	3	3	3
CO4	3	3	3	3	3	3
CO5	3	3	3	3	3	3
CO6	3	3	3	3	3	3

FIRST YEAR	ALLIED COURSE – III	SEMESTER : I
CODE	INTRODUCTION TO CONSTITUTION OF INDIA	CREDITS:3
	(THEORY)	

Course Objectives

- Introduce the fundamental principles and key features of the Indian Constitution.
- Provide an understanding of the structure and functioning of the branches of government.
- Develop knowledge of constitutional values, rights and duties.
- Examine the functioning of the Legislature, Executive and Judiciary.
- Enable students to understand contemporary constitutional developments.

Unit - I: Making of the Indian Constitution

Evolution of the Indian Constitution- Constitution-making process - Constituent Assembly- Sources of the Constitution - Preamble - Salient Features of the Indian Constitution.

Unit - II: Fundamental Rights and Directive Principles

Fundamental Rights- Directive Principles of State Policy - Fundamental Duties- Relationship between Rights and Duties.

Unit - III: Union Executive

President – Election, Powers and Functions- Prime Minister and Council of Ministers Position, Powers and Functions- Relationship between Prime Minister and President.

Unit - IV: Union Legislature

Structure, Powers and Functions of Parliament- Speaker: Powers and Functions- Legislative Procedures- Constitutional Amendment Process.

Unit - V: Judiciary in India

Judiciary; Supreme Court – Composition, Powers and Functions- Judicial Review- Basic Structure Doctrine.

Unit - VI: Current Contours in Indian Constitutional Governance

Constitutionalism and Good Governance; Digital Rights and Privacy; Electoral Reforms; Judicial Activism and Judicial Accountability; Federalism in Contemporary India; Constitutional Responses to Social Justice Issues; Gender Justice and Constitutional Rights; Environmental Constitutionalism; Emerging Challenges to Democracy; Recent Constitutional Developments and Landmark Judgments.

Course Outcomes

- CO1: Explain the evolution, philosophy and salient features of the Indian Constitution.
- CO2: Describe Fundamental Rights, Directive Principles and Fundamental Duties.
- CO3: Analyze the powers and functions of the Union Executive.
- CO4: Examine the structure and functioning of the Indian Parliament.
- CO5: Evaluate the role of the Judiciary and constitutional doctrines.
- CO6: Assess contemporary constitutional issues and developments in India.

Recommended Books

1. Basu, D. D. Introduction to the Constitution of India. LexisNexis, 2023.
2. Pylee, M. V. Constitutional Government in India. S. Chand, 2022.
3. Kashyap, Subhash C. Our Constitution. National Book Trust, 2023.
4. Bakshi, P. M. The Constitution of India. Universal Law Publishing, 2024.
5. Jain, M. P. Indian Constitutional Law. LexisNexis, 2023.
6. Seervai, H. M. Constitutional Law of India. Universal Law Publishing, 2022.
7. Shukla, V. N. Constitution of India. Eastern Book Company, 2023.
8. Austin, Granville. The Indian Constitution: Cornerstone of a Nation. Oxford UP, 2021.
9. Baxi, Upendra. The Indian Constitution. Oxford University Press, 2022.
10. Singh, Mahendra P. Constitutional Law of India. Eastern Book Company, 2024.

Reference Books

1. Johari, J. C. Indian Government and Politics. Vishal Publications.
2. Siwach, J. R. Dynamics of Indian Government and Politics. Sterling Publishers.
3. Austin, Granville. Working a Democratic Constitution. Oxford University Press.
4. Kashyap, Subhash C. Constitutional Law of India. Universal Law Publishing.
5. Narain, Iqbal. Indian Government and Politics. Kanishka Publishers.

E-Books / Digital Resources (MLA Style)

1. Ministry of Law and Justice. Constitution of India (Digital Edition). Government of India.
2. PRS Legislative Research. Constitutional and Legislative Resources. Digital Edition.
3. Supreme Court of India. Landmark Judgments Archive. Digital Resource.
4. National Digital Library of India. Constitutional Law Collection. Digital Edition.
5. United Nations. Human Rights and Constitutional Governance Resources. UN Digital Library.

CO–PO Mapping

CO/PO	PO1	PO2	PO3	PO4	PO5	PO6
CO1	3	3	3	3	2	2
CO2	3	3	3	3	2	2
CO3	3	3	3	3	2	2
CO4	3	3	3	3	2	2
CO5	3	3	3	3	2	2
CO6	3	3	3	3	2	2

FIRST YEAR	ALLIED COURSE – IV DISASTER MANAGEMENT	SEMESTER : I
CODE	(THEORY)	CREDITS:3

Course Objectives

- Introduce students to the concepts and dimensions of disasters and disaster management.
- Familiarize students with natural and human-induced disasters and their impacts.
- Develop understanding of disaster preparedness, mitigation, response and rehabilitation.
- Create awareness about disaster governance, institutional mechanisms and community participation.
- Promote disaster resilience and risk reduction strategies.

Unit I: Introduction

Meaning, Nature and Scope of Disaster Management - Classification of Disasters – Natural and Man-made - Disaster Management Cycle – Preparedness, Response, Recovery and Mitigation - Global and Indian Perspectives on Disasters.

Unit II: Natural Disasters

Earthquakes, Landslides, Tsunamis, Floods and Glacial Lake Outburst Floods (GLOFs); - Cyclones - Forest Fires; Desertification and Droughts – Causes, Impacts and Management Strategies.

Unit III: Industrial and Human-Induced Disasters

Industrial and Chemical Accidents- Bhopal Gas Tragedy and Oil Spills- Nuclear Hazards and Safety Measures - Urban Disasters- Environmental Pollution- Biological Disasters including COVID-19 and Ebola.

Unit IV: Disaster Preparedness and Response

Early Warning Systems - Disaster Risk Reduction (DRR) Strategies- Emergency Planning - Role of Remote Sensing and GIS- Incident Command System (ICS) - Relief Operations and Coordination Mechanisms.

Unit V: Policies, Institutions and Governance

Post-disaster Reconstruction- Rehabilitation and Livelihood Restoration- Psychosocial Support- Disaster Management Act, 2005- NDMA, SDMA and NDRF - Role of Armed Forces - NGOs and Community Based Organizations.

Unit VI: Current Contours in Disaster Management

Climate Change and Disaster Risks; Community-Based Disaster Risk Management; Emerging Technologies in Early Warning Systems; Global Best Practices in Disaster Governance.

Course Outcomes

- CO1: Understand the concepts, causes and classifications of disasters.
CO2: Analyze natural and human-induced disasters and their impacts.
CO3: Evaluate disaster preparedness, mitigation and response mechanisms.
CO4: Apply disaster risk reduction and resilience-building strategies.
CO5: Assess disaster governance, policies and institutional frameworks.
CO6: Examine contemporary challenges and innovations in disaster management.

Recommended Books

1. Coppola, Damon P. Introduction to International Disaster Management. 5th ed., Butterworth-Heinemann, 2024.
2. Singh, R. B., editor. Disaster Management: Global Challenges and Local Solutions. Rawat Publications, 2023.
3. Kapucu, Naim, and Kuotsai Tom Liou. Disaster and Development. Springer, 2022.
4. Alexander, David. Principles of Emergency Planning and Management. Oxford University Press, 2021.
5. Murthy, D. B. N. Disaster Management. Deep & Deep Publications, 2022.
6. Sharma, V. K. Disaster Management and Risk Reduction. IIPA, 2023.
7. Gupta, Anil K., et al. Disaster Management and Risk Reduction. Narosa Publishing House, 2021.
8. Carter, W. Nick. Disaster Management: A Disaster Manager's Handbook. Asian Development Bank, 2022.
9. Penuel, Karl B., et al. Introduction to Emergency Management. Wiley, 2021.
10. Haddow, George D., et al. Introduction to Emergency Management. 7th ed., Butterworth-Heinemann, 2023.

Reference Books

1. Sahni, Pardeep, Anil Dhameja, and Uma Medury, editors. Disaster Mitigation: Experiences and Reflections. Prentice Hall India.
2. Quarantelli, E. L. What Is a Disaster? Routledge, 2020.
3. Tierney, Kathleen. The Social Roots of Risk. Stanford University Press, 2014.
4. Wisner, Ben, et al. At Risk: Natural Hazards, People's Vulnerability and Disasters. Routledge, 2021.
5. UNDRR. Global Assessment Report on Disaster Risk Reduction. United Nations, 2022.

E-Books / Digital Resources (MLA Style)

1. United Nations Office for Disaster Risk Reduction. Sendai Framework for Disaster Risk Reduction 2015–2030. UNDRR Digital Library.
2. World Bank. World Development Report: Resilience and Risk Management. World Bank e-Library.
3. National Disaster Management Authority. NDMA Guidelines and Publications. Government of India Digital Repository.
4. United Nations Development Programme. Human Development Report 2024. UNDP Digital Library.
5. Asian Development Bank. Disaster Resilience and Recovery Resources. ADB e-Library.

CO–PO Mapping

CO/PO	PO1	PO2	PO3	PO4	PO5	PO6
CO1	3	3	3	3	2	2
CO2	3	3	3	3	2	2
CO3	3	3	3	3	2	2
CO4	3	3	3	3	2	2
CO5	3	3	3	3	2	2
CO6	3	3	3	3	2	2

FIRST YEAR	IDC COURSE – I PUBLIC ENTERPRISES	SEMESTER : I
CODE	(THEORY)	CREDITS:2

Course Objectives

- Understand the concept and evolution of public enterprises.
- Examine forms and organization of public enterprises.
- Analyze management and financial control.
- Evaluate accountability and performance.
- Assess reforms including privatization and PPP.
- Understand emerging trends in public enterprises.

Unit I – Introduction

Meaning, nature, objectives and significance of public enterprises – Evolution and role

Unit II – Organization

Departmental undertakings, statutory corporations, government companies, boards.

Unit III – Management

Autonomy, control, finance, budgeting, HR and corporate governance.

Unit IV – Accountability

Parliamentary control, CAG audit, public accountability, performance evaluation.

Unit V – Reforms

Disinvestment, privatization, PPP, restructuring, CPSE reforms.

Unit VI – Current Contours

Digital transformation, ESG, sustainability, AI, innovation, global competitiveness.

Course Outcomes

- CO1: Outcome 1 related to the corresponding unit.
- CO2: Outcome 2 related to the corresponding unit.
- CO3: Outcome 3 related to the corresponding unit.
- CO4: Outcome 4 related to the corresponding unit.
- CO5: Outcome 5 related to the corresponding unit.
- CO6: Outcome 6 related to the corresponding unit.

Recommended Books (MLA 9th)

1. Bhattacharya, Mohit. New Horizons of Public Administration. Jawahar, 2023.
2. Maheshwari, S. R. Public Administration in India. Orient BlackSwan, 2022.
3. Avasthi, A., and S. Maheshwari. Public Administration. LNA, 2022.
4. Fadia, B. L., and Kuldeep Fadia. Public Administration. Sahitya Bhawan, 2023.
5. Ramanadham, V. V. Public Enterprises. Routledge, 2020.
6. Thakur, R. N. Public Enterprises. Deep & Deep, 2021.
7. Prasad, Ravindra D. Public Enterprise Management. PHI, 2021.
8. Rosenbloom, David H., et al. Public Administration. Routledge, 2022.
9. Denhardt, Robert B., et al. Public Administration. Cengage, 2023.
10. OECD. State-Owned Enterprises and the Principles of Corporate Governance. OECD, 2024.

Reference Books

1. Sharma, M. P., and B. L. Sadana. Public Administration in Theory and Practice. 2022.
2. Nigro, Felix A., and Lloyd G. Nigro. Modern Public Administration. 2019.
3. Goel, S. L. Public Enterprises Administration. Deep & Deep, 2020.
4. Jain, R. B. Public Enterprise Policy. 2021.
5. Prasad, L. M. Principles and Practice of Management. Sultan Chand, 2022.

E-Resources

1. <https://dpe.gov.in>
2. <https://niti.gov.in>
3. <https://cag.gov.in>
4. <https://pib.gov.in>
5. <https://india.gov.in>

CO–PO Mapping

CO	PO1	PO2	PO3	PO4	PO5	PO6
CO1	3	3	3	3	3	3
CO2	3	3	3	3	3	3
CO3	3	3	3	3	3	3
CO4	3	3	3	3	3	3
CO5	3	3	3	3	3	3
CO6	3	3	3	3	3	3

